

THE UNIVERSITY OF TOLEDO
FALL COMMENCEMENT

Sunday, December 15, 2013

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Michael G. Morris

Chairman, American Electric Power

Michael G. Morris, chairman of American Electric Power, is leading AEP's efforts to develop:

- x An advanced interstate high-voltage transmission system that efficiently delivers wholesale power regionally within a competitive market while enhancing regional reliability;
- x Extra high-voltage transmission line projects with a number of joint venture partners in Indiana, Kansas, Oklahoma, Texas, and Virginia;
- x Innovative carbon capture and storage systems at one or more AEP coal-powered generating plants; and
- x Energy efficiency and load demand reduction initiatives as well as integration of new intelligent distribution grid technologies to provide greater service quality, reliability and control of energy usage to customers.

Morris retired as chief executive officer on Nov. 11, 2011, and by election of the AEP Board of Directors, turned over his position as president on Jan. 1, 2011, to his successor, Nick Akins. Morris joined AEP as chairman, president and chief executive officer on Jan. 1, 2004.

Prior to joining AEP, Morris was chairman, president and CEO of Northeast Utilities System from 1997 to 2003, where he led the company during its \$1.3 billion sale of the Millstone Station nuclear plant in 2001, a \$679 million merger with Yankee Energy System Inc., and the acquisition of Connecticut Valley Electric Co. He was also heavily involved in the formation of ISO-New England, as well as restructuring and retail customer choice in the New England states.

Before joining Northeast Utilities, Morris was president and CEO of Consumers Energy, principal subsidiary of CMS Energy, and president of CMS Marketing, Services and Trading. He was previously president of Colorado Interstate Gas Co. and executive vice president of marketing, transportation and gas supply for ANR Pipeline Co., both subsidiaries of El Paso Energy. Morris was the founder and

